

# **Centralized or Decentralized? An Empirical Model on Task Assignment of Government in Pandemics**

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# Motivation: Task Assignment in Pandemic

- During the spread of COVID-19, designing, imposing and lifting mitigation policy has been the center of discussion.
- Two important observations:
  - Mitigation policies have geographical externalities.
  - Mitigation policies are issued either by subnational government (China, US etc.) or central government (Germany, Singapore etc.)
- **Question:** Should mitigation policy be a Centralized or Decentralized decision?

# Motivation: Task Assignment in Pandemic

- Task assignment of government (Oates, 1972):
  - Centralization internalizes externalities while decentralization respects heterogeneity.
- We revisit this famous intuition by analyzing the task assignment problem of government in pandemics.
- What's new conceptually?
  - Fighting with pandemic is a dynamic task, i.e. focusing on the timing of mitigation policy.
  - We introduce new channels that may mediate the classical intuition.

# This Paper

- We write down a dynamic game model of regional government's decision on mitigation policy.
  - Regional authorities trade off between **cost of economy**, **value of lives** and **political concerns** based on **regional characteristics**.
  - But they did **not** taking into consideration of the externalities.
- 2 important factors that could affect their decision:
  - **Regional differences** in value system, e.g. political attitude, electoral concerns etc. (Barrios and Hochberg 2020., Allcott et al. 2020.)
  - Differences of regional **economic indicators**, e.g. unemployment and consumer expenditure, etc.

# This Paper (CONT')

- We estimate the models using the **observed** lock-down timing and cases/deaths data of COVID-19, social-distancing metrics and Macro data in the US.
  - Step 1: Estimate a structural SIR model with **regional spillover**.
  - Step 2: Estimate a **dynamic game** model to find decision-related parameters.
- The policy experiments that we are interested in are:
  - **Optimal timing** of lock-down and reopening decision made by encompassing externalities.
  - Is it better for **federal government** to design the timing of mitigation policy?

Our paper is closely related to literature on COVID-19, public good and externalities, and dynamic game.

- Literature on epidemics, pandemics and COVID-19:

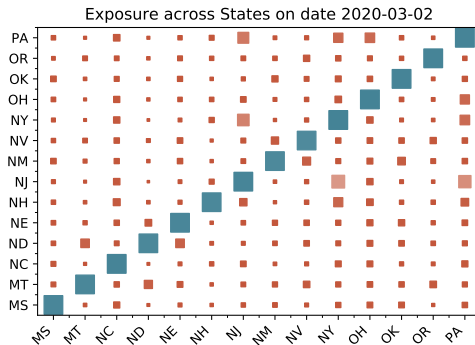
- Structural estimation of SIR model. (Atkeson et al. 2020; Fernández-Villaverde and Jones 2020; Berger et al 2020; Eichenbaum et al 2020; Piguillem and shi 2020)  
We extended classic SIR model with spillover effects.
- Strategies/effectiveness of lock-down/mitigation policies. (Acemoglu et al. 2020 Alvarez et al.2020; Fang et al. 2020; Jones et al 2020)  
We estimate a dynamic game between local governments.  
We also construct counterfactuals based on estimation results to reveal the effectiveness of mitigation policies.
- Estimation of epidemiological parameters. (Manski and Molinari 2020)  
We make use of these bounds in our structural SIR simulation.

- The classical literature of public good and its externalities:
  - Task assignment of government (Oates et al. 1972; Banzhaf and Chupp. 2012; Kuwayama and Brozović. 2013; Knight. 2013)  
Our model makes it possible for us to evaluate the welfare implication of various counterfactual task assignments.
- The estimation method we adopt is from the literature of empirical estimation of dynamic game. (Aguirregabiria and Mira. 2007; Bajari, Benkard, Levin. 2007; Pakes et al 2007; Sweeting 2012; Ryan 2012)

- Footage data:
  - **PlacelQ**: We use this well-constructed LEX index as an alternative to test robustness
  - **Safegraph**: Daily phone tracking data accurate to the nearest census block group
- Epidemiological data:
  - We use the tested, confirmed and death data from **The COVID Tracking Project**.
- Economic Indicators:
  - The economic indicators that we use are from **The Opportunity Insights Economic Tracker** program
- Government Interventions:
  - We collect the dates on interventions via online announcements

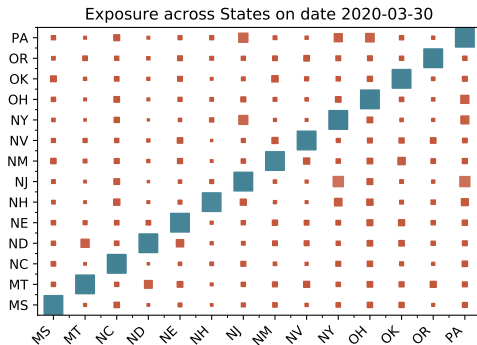


# Empirical Evidence 1: Inter-state Exposure



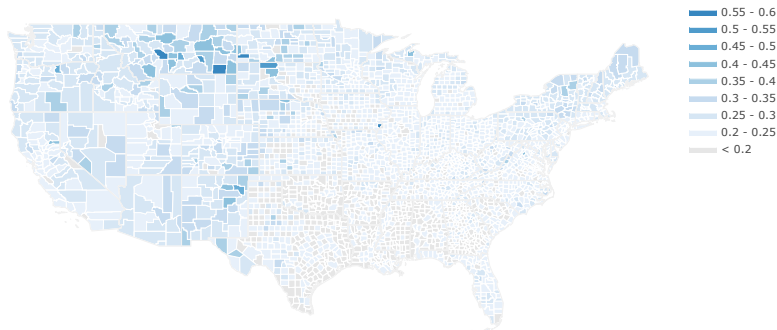
$$\text{Daily } LEX_{ij} = \frac{\text{\#devices pinned in state } i \text{ in the past 14 days}}{\text{\#devices pinned in state } j \text{ today}}$$

# Empirical Evidence 1: Inter-state Exposure



## Empirical Evidence 2: Social Distancing

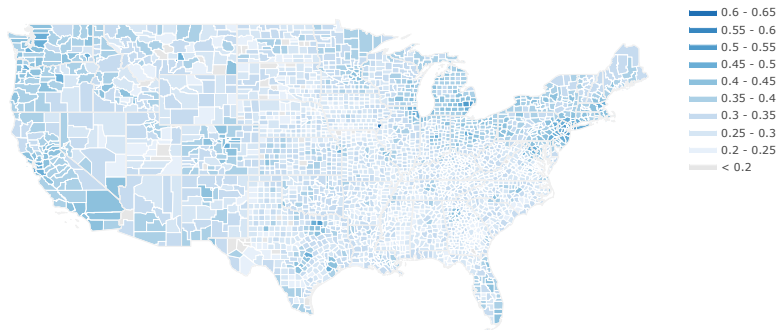
March 2 2020 Completely at Home Ratio



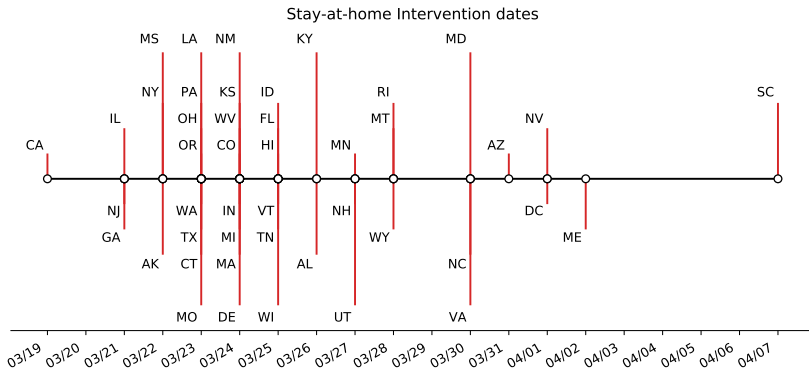
- Data from SafeGraph: This ratio is measured by the share of mobile devices which did not leave home.

## Empirical Evidence 2: Social Distancing

March 30 2020 Completely at Home Ratio



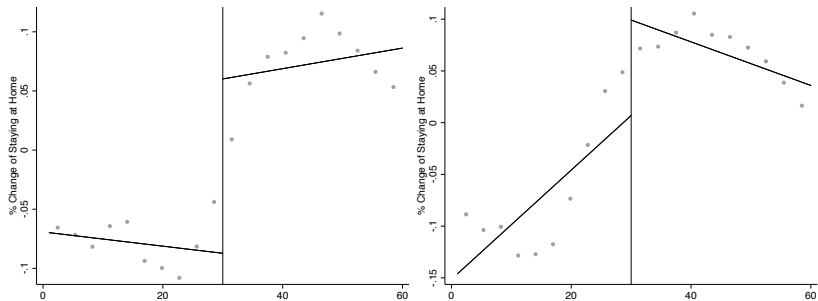
## Empirical Evidence 3: Intervention timeline



## Empirical Evidence 3: Event Study

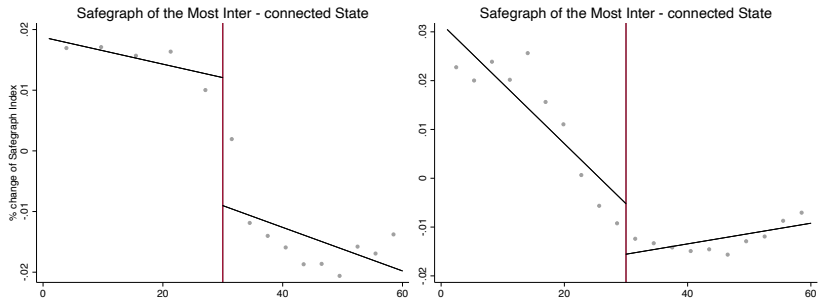
- To show the effect of state government's mitigation policy, we plot % change of activity around the time of different mitigation policies.
- The outcome variables are change of stay-at-home ratio & inter-state activity.
  - We control for confirmed cases to capture voluntary activity reduction.
  - Other controls include state fixed effect, the effect of each day of a week and holidays.
- We also conduct a falsification test to show that state  $m$ 's mitigation policy does not affect the movement from state  $m'$  to  $m$ .

## Empirical Evidence 3: Event study



- Left: First state intervention.
- Right: Stay-at-home order

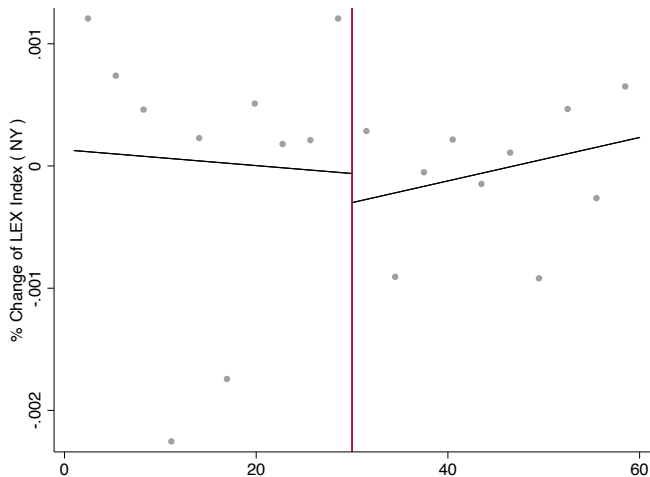
## Empirical Evidence 3: Event study



- Left: First state intervention.
- Right: Stay-at-home order



## Empirical Evidence 3: Event study



■ Falsification test.

## Model Setup: Basics

- Time is discrete. Everyone in the economy discounts future by the same  $\delta$ .
- There are  $M$  heterogeneous regions,  $m \in \{1, 2, 3, \dots, M\}$ .
- At each point of time  $t$ , each region has a population of  $n_t^m$ .  $n_t = \sum_r^M n_t^m$ .  
The initial population is  $n^m$  and  $n$  respectively
- $\forall t$ , each individual in each  $m$  can be one of the 4 types:
  - Susceptible  $s_t^m$ , infected  $i_t^m$ , dead  $d_t^m$  or recovered  $r_t^m$ .

## Model Setup: COVID-19 related States

- Susceptible ( $s_t^m$ ): individuals that have not been exposed to the virus.
- Infected ( $i_t^m$ ): individuals that are infected and are infectious.
- Recovered ( $r_t^m$ ): infected individuals that have recovered have immunity thereafter.
- Dead ( $d_t^m$ ): individuals that die of the disease at  $t$ .
- In each period, we have the following equality holds in each region:  
$$1 = s_t^m + i_t^m + r_t^m + d_t^m.$$

## Model Setup: Action Space

- Government can impose mitigation policies on the regional economy.
- We assume that the lock-down decision is a discrete decision that has a total  $L + 1$  possible actions, i.e.  $l_t^m \in \{0, l_1, l_2, \dots, l_L\}$ .
- As shown in the previous reduced form analysis, we focus on the timing of 2 policies interventions: first policy issued and stay at home order.
- Currently, we focus on a set of closely connected states NY, NJ, CT, PA, DE, RI and MA.

# COVID-19 State Transitions: Law of Motion

- We consider a simple SIR structure with regional spillover effect.

$$\Delta s_{t+1}^m = -\lambda_{m,m}(I_t^m)\beta^m(I_t^m)\frac{s_t^m}{1-d_t^m}i_t^m - \sum_{m' \neq m} \lambda_{m,m'}(I_t^{m'})\beta^{m'}(I_t^{m'})i_t^{m'}\frac{s_t^m}{1-d_t^m}$$

$$\Delta i_{t+1}^m = \lambda_{m,m}(I_t^m)\beta^m(I_t^m)\frac{s_t^m}{1-d_t^m}i_t^m + \sum_{m' \neq m} \lambda_{m,m'}(I_t^{m'})\beta^{m'}(I_t^{m'})i_t^{m'}\frac{s_t^m}{1-d_t^m} - \gamma i_t^m$$

$$\Delta r_{t+1}^m = (1 - \nu)\gamma i_t^m$$

$$\Delta d_{t+1}^m = \nu\gamma i_t^m$$

- where  $\lambda_{i,m}$  is the inter-regional connection,  $\beta^m$  is the infection rate and  $\gamma, \nu$  are standard COVID-19 related parameters.
- To solve the model using full-information we need to solve for a 4-variable diffusion process, which needs extra work than Ait-Sahalia (2002, 2008), and is beyond this paper.

# COVID-19 State Transitions: Indirected Inference

- We consider the following regime-switching model with Weibull function as our **auxiliary model** and conduct indirect inference for each  $m$ .

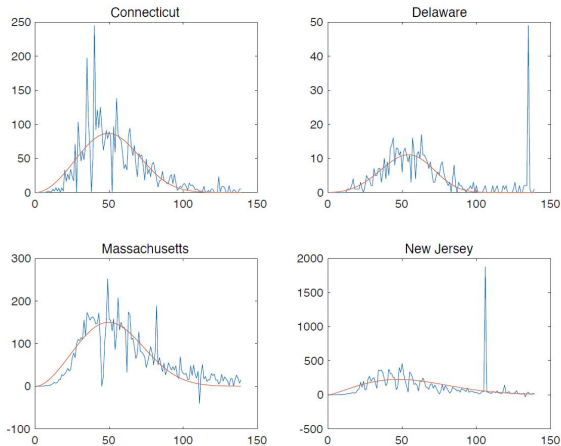
$$\Delta d_t = d \frac{b}{a} \left( \frac{t - t_0 - c}{a} \right)^{b-1} \exp \left[ - \left( \frac{t - t_0 - c}{a} \right)^b \right] + \sigma_{k_t} \epsilon_t$$

$k_t$  here is the regime at time  $t$ ,  $\epsilon_t$  are i.i.d. and canonical Gaussian.  $\sigma_{k_t}$  is regime specific variances.

- To further use information other than  $d_t$ , we also impose **bounds on model implied infected population** at each period  $t$  from Manski and Molinari (2020) when conducting estimation.

- Choice of parameters:
  - $\{\lambda_{m,m'}(I^m)\}$  is calibrated from Safegraph data.
  - $\gamma$  is the daily rate at which agents who are infected stop being infectious. We use the median incubation period 5 from literature, that is,  $\gamma = 1/5$ .
  - We denote the infection-fatality rate from the disease by  $\nu$ . We consider values of  $\nu = 1\%$  as our baseline value and  $1.4\%$  as an alternative value.
  - Bound for sensitivity is 0.6 and 0.9, specificity is set to be 1.
- Via indirect inference, we got estimates for  $\beta^m(I)$ ,  $\forall m$ , which can be used for simulating counter-factual disease propagation.

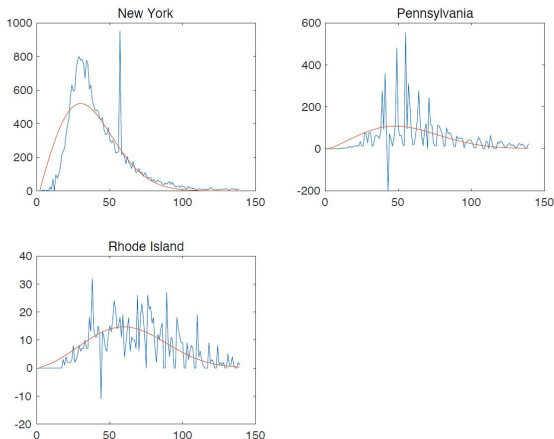
# Simulation results 1



- Day 1 is March 12th.
- Red line is the simulated daily death, blue line is the actual data from The Covid-tracking Project.

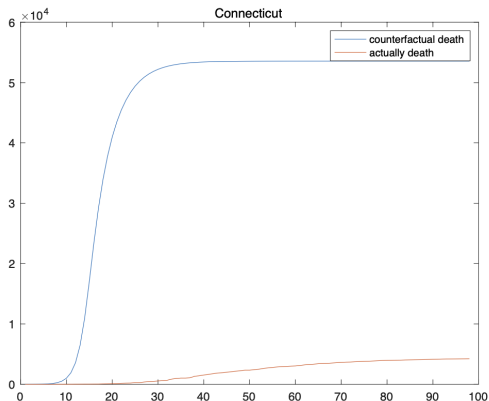


# Simulation results 1



- Day 1 is March 12th.
- Red line is the simulated daily death, blue line is the actual data from The Covid-tracking Project.

## Simulation results 2



- Day 1 is March 14th.
- Blue line is the counterfactual death toll without any mitigation policy, red line is the actual accumulated deaths.

# Economic State Variables

- We collect a set of **economic related** state variables ( $\mathbf{E}_t = \{E_t^1, \dots\}$ ). Specifically  $E_t^m = \{b_t^m, u_t^m\}$  contains:
  - $b_t^m$  is the percentage change of small business revenue.
  - $u_t^m$  is the change of unemployment rate.
- We assume that  $\mathbf{E}_t$  is affected by the COVID-19 situation, but not the other way around.
  - We parameterized the transition of  $\mathbf{E}_t$  estimation of the transition density for  $\mathbf{E}_t$  given COVID-19 state variables and  $\mathbf{E}_{t-1}$ .

# Economic State Variables

- We assume that both  $b_t^m$  and  $u_t^m$  is evolved according to the following parameterized AR(1) transition density:

$$b_t^m = \rho^b b_{t-1}^m + \rho^z Z_t + \sum_k \rho_b^l \mathbf{1}(l^m = k) + e_t^m$$

$$u_t^m = \rho^u u_{t-1}^m + \rho^z Z_t + \sum_k \rho_u^l \mathbf{1}(l^m = k) + e_t^m$$

where  $Z_t$  consists of  $d_t^m$ ,  $(d_t^m)^2$ ,  $\Delta d_t^m$  and  $(\Delta d_t^m)^2$ .  $e_t^m$  is a i.i.d.  $N(0, 1)$  error.

- In practice, all state variables are logged. We pool all regions together in estimation.
- Putting together with our results on  $p(\Delta \mathbf{d}_t, \mathbf{d}_t \mid \Delta \mathbf{d}_{t-1}, \mathbf{d}_{t-1}, \mathbf{L}_t)$ , we have the transition density of all the state variables  $p(\mathbf{X}_t \mid \mathbf{X}_{t-1}, \mathbf{L}_t)$ .
  - The structural of our SIR model makes it sufficient to carry 2 covid state variables.

# Economic State Var Transition

	(1) Ump	(2) Revenue
L.Ump	0.985*** (0.00248)	
L.Revenue		0.965*** (0.00817)
L.Daily Death	0.00117 (0.00134)	-0.0300*** (0.00630)
L.Daily Death Square	-0.000840*** (0.000139)	0.00212*** (0.000733)
L.Cumulative Death	-0.00182 (0.00136)	0.0297*** (0.00638)
L.Cumulative Death Square	0.000452*** (0.0000812)	-0.00127*** (0.000427)
Mitigation Policy=1	-0.00708*** (0.00147)	-0.0654*** (0.00767)
Mitigation Policy=2	-0.0144*** (0.00211)	-0.0774*** (0.0121)
R-square	1	1
Observations	539	539

**Table:** Transition Density of Economics State Variables

## Dynamic Game: Per-period Payoffs

- The per-period payoff of regional government is described as below:

$$\pi(\mathbf{L}_t, \mathbf{X}_t, \xi_t^m) = \pi^P(E_t^m, d_t^m, \zeta^m, l_t^m) + \xi_t^m$$

- where  $\xi_t^m \sim N(0, 1)$  is a choice specific i.i.d. random shock

$$\pi^P(E_t^m, d_t^m, \zeta^m, l_t^m) = \underbrace{\theta'_e E_t^m}_{\text{economic cost}} + \underbrace{\theta'_d f(d_t^m)}_{\text{loss of lives}} + \underbrace{\zeta^m \sum_i^L \theta_p^i \mathbf{1}\{l_t^m = l_i\}}_{\text{political cost}}$$

- $f$  is a polynomial up to the 2nd order.
- There is a  $m$  specific **cost of implementing policy**, where  $\zeta^m$  is the share of voters in  $m$  that voted for Trump during the 2016 presidential election. (Allcott et al.2020)

## Dynamic Game: Equilibrium

- We focus on Markov Perfect Equilibrium, i.e. given a same state  $\mathbf{X}_t, \xi^m$ , player  $m$  make same choices over time.
- Follow the BBL, we assume the data observed are generated by a single MPE profile  $\mathbf{L}$ .
- Per-period payoff function  $\pi(\mathbf{L}_t, \mathbf{X}_t, \xi_i^m)$  satisfies the Monotone Choice assumption. So we can estimate  $Pr(I_t^m | \mathbf{X}_t)$  given the distribution knowledge of  $\xi_t^m$ .

## Dynamic Game: CCP Estimation

- We estimate the policy function using the ordered-Probit model.
  - The dependent variable is the observed policy choice for each day, which is chosen from an ordered set  $\{0, FSA, SAH\}$ .
  - Explanatory variables are (logged):  $e_t^m$ ,  $u_t^m$ ,  $\Delta d_t^m$ ,  $(\Delta d_t^m)^2$ ,  $d_t^m$ ,  $\sum_{m' \neq m} \Delta d_t^{m'}$ ,  $(\sum_{m' \neq m} \Delta d_t^{m'})^2$ ,  $\sum_{m' \neq m} d_t^{m'}$ .
- Other regions' state variables are grouped together when enter the policy function of region  $m$ , following Ryan (2012).



# CCP Estimation

	Mitigation Policy
Ump	36.12** (14.49)
Revenue	-0.424 (1.974)
Daily Death	2.273 (2.230)
l.daily_death_2	0.273*** (0.0737)
Cumulative Death	-2.174 (2.192)
Sum Daily Death	-17.07*** (5.830)
Sum Daily Death Square	1.228*** (0.353)
Sum Cumulative Death	8.601** (3.710)
cut1	
Constant	-11.18** (5.452)
cut2	
Constant	-0.196 (4.720)
R-square	0.915
Observations	546

**Table:** Estimation of CCP

## Dynamic Game: Value Function Approximation

- We approximate value function through forward simulation a la BBL.
- Let  $V(\mathbf{X}; \mathbf{L}; \theta)$  denote the value function of firm  $i$  at state  $\mathbf{X}$ , where Markov strategy  $\mathbf{L}$  is used by all  $m$ .

$$V(\mathbf{X}; \mathbf{L}; \theta) = \mathbb{E} \left[ \sum_{t=0}^T \beta^t \pi(\mathbf{L}(\mathbf{X}_t, \xi_t), \mathbf{X}_t, \xi_t^m; \theta) \mid \mathbf{X}_0 = \mathbf{X}; \theta \right]$$

where  $T$  and  $\beta$  should be chosen s.t. value function after  $T$  periods is sufficiently small, e.g.  $\beta = 0.98$  and  $T = 120$ .

## Dynamic Game: Value Function Approximation

- Then we could do the simulation of VF for 546 unique state realizations observed in the data.
- A single simulated path of play can be obtained by the following:
  1. Starting at state  $\mathbf{X}_0 = \mathbf{X}$ , draw private shock  $\xi_0^m$  from  $N(0, 1)$  for each  $m$ .
  2. Pick an action  $I_0^m$  from any Markov strategy profile  $\mathbf{L}(\mathbf{X}_0, \xi_0)$  (or any other deviations of it) and the resulting profits  $\pi(\mathbf{L}(\mathbf{X}_0, \xi_0), \mathbf{X}_0, \xi_0^m; \theta)$ .
  3. Draw a new state  $\mathbf{X}_1$  using the estimated transition density  $\mathbf{P}$ .
  4. Repeat above steps for  $T$  periods.

We averaging  $G$  different paths of play to obtain a estimate of  $V(\mathbf{X}; \mathbf{L}; \theta)$  given any strategy profiles.

- Notice that we can use the linearity simplification because the way  $\theta$  enters into the profit function.

## Dynamic Game: Equilibrium and “BBL” Estimator

- The strategy profile  $\mathbf{L}$  is a MPE if and only if  $\forall m, \forall \mathbf{X}$ , and  $\forall$  alternative Markov policies  $l'$ ,

$$V(\mathbf{X}; l', \mathbf{L}_{-m}; \theta) \leq V(\mathbf{X}; l, \mathbf{L}_{-m}; \theta)$$

- Thus we can form the following estimator (“BBL” Estimator)

$$\hat{\theta}^{BBL} = \operatorname{argmin}_{\theta} \sum_{\mathbf{X}} \sum_{l'} \max\left\{\left(V(\mathbf{X}; l', \mathbf{L}_{-m}; \theta) - V(\mathbf{X}; l, \mathbf{L}_{-m}; \theta)\right)^2, 0\right\}$$

To obtain a reasonable estimator, we need to think carefully about the potential deviation strategy  $l'$ .

## Dynamic Game: Moment Ineq Based Estimator

- Alternatively, we could construct a moment inequality based estimator ('MI Estimator'), where the moment inequality is of the form

$$\sum_{\mathbf{x}} V(\mathbf{x}; l', \mathbf{L}_{-m}; \theta) - V(\mathbf{x}; l, \mathbf{L}_{-m}; \theta) \leq 0$$

for an alternative strategy  $l'$ .

- According to Sweeting (2013), the estimates from above 2 estimators are sensitive to the choice of alternative strategies.

## Dynamic Game: GMM Estimator

- We could also construct GMM estimator by the following steps:
  1. When simulating a single path of play, approximate  $V(\mathbf{X}; l, \mathbf{L}_{-m}; \theta)$  for all  $l = 0, l^1, l^2$  and then find the  $l$  that maximizes the object.
  2. Simulate for  $G$  path and then calculate probability of choosing each choice 0  $l_1$  and  $l_2$  based on the simulation results, denote it as vector  $\hat{l}(\mathbf{X})$ .
  3. Find the  $\theta$  that minimizes the simulation based CCP and actual choice vector  $l^{data}(\mathbf{X})$  observed in data.
- More formally, the GMM estimator is

$$\theta^{GMM} = \underset{\theta}{\operatorname{argmin}} \sum_{\mathbf{x}} \left[ \hat{l}(\mathbf{x}) - l^{data}(\mathbf{x}) \right]' \left[ \hat{l}(\mathbf{x}) - l^{data}(\mathbf{x}) \right]$$

# Counter-factual 1: Optimal Timing

- Social planner seeks to minimize the present discounted loss described as below:

$$\min_{l_t^m \in \{0, l_1, \dots, l_L\}} \sum_{t=0}^{\infty} \delta^t \left[ \sum_m \frac{n^m}{n} \pi^p(E_t^m, d_t^m, \zeta^m, l_t^m) \right]$$

- where

$$\pi^p(E_t^m, d_t^m, \zeta^m, l_t^m) = \hat{\theta}'_e E_t^m + \hat{\theta}'_d f(d_t^m) + \zeta^m \sum_i^L \hat{\theta}_p^i \mathbf{1}\{l_t^m = l_i\}$$

- $\hat{\theta}'_e$ ,  $\hat{\theta}'_d$  and  $\hat{\theta}_p^i$  are estimates from the previous estimation step.
- We seek to solve this single player dynamic problem and find the CCP that minimizes the PDV.

## Counter-factual 2: Federal Decision Making

- Federal government seeks to minimize the present discounted loss described as below:

$$\min_{l_t^m \in \{0, l_1, \dots, l_L\}} \sum_{t=0}^{\infty} \delta^t \left[ \pi^f(E_t^m, d_t^m, \zeta, l_t^m) \right]$$

- where

$$\pi^f(E_t^m, d_t^m, \zeta, l_t^m) = \hat{\theta}'_e \sum_m \frac{n^m}{n} E_t^m + \hat{\theta}'_d \sum_m \frac{n^m}{n} f(d_t^m) + \zeta \sum_i^L \hat{\theta}_p^i \mathbf{1}\{l_t^m = l_i\} \quad (1)$$

- $\hat{\theta}'_e$ ,  $\hat{\theta}'_d$  and  $\hat{\theta}_p^i$  are estimates from the previous estimation step.
- $\zeta$  is the share of voters in  $M$  regions that voted for Trump in 2016 presidential election.
- We seek to solve this single player dynamic problem and find the CCP that minimizes the PDV.



- We are now at the stage of estimating the transition density of  $p(\mathbf{X}' \mid \mathbf{X}, \mathbf{L})$ 
  - We have a closed form for transition of  $(\mathbf{i}', \mathbf{d}')$  conditional on  $(\mathbf{i}, \mathbf{d}, \mathbf{L})$
  - Need to (non)parametrically estimate  $p(\mathbf{E}' \mid \mathbf{E}, \mathbf{i}, \mathbf{d}, \mathbf{L})$
  - Curse of dimensionality
- What rules should be used to determine number of grid when we discretize the state variables?

- Please give us feedback on:
  - Modeling choices
  - Estimation strategies
  - Literature
- Any other advice are appreciated!
- **Thank you!**